## **Savitribai Phule Pune University**

## Master of Business Administration (MBA) – Revised Syllabus 2019

## **Course Objectives**

## **Semester-1**

|         | 101 GC – 01 Managerial Accounting |  |  |
|---------|-----------------------------------|--|--|
| CO      | Cognitive                         | COURSE OUTCOMES  |  |
|         | Abilities                         |  |  |
|         | Remembering                       | Describe the basic concepts related to Accounting, Financial       |  |
|         |                                   | Statements, Cost Accounting, Marginal Costing, Budgetary           |  |
| CO101.1 |                                   | Control, and Standard Costing                                      |  |
|         | Understanding                     | Explain in detail, all the theoretical concepts taught through the |  |
| CO101.2 |                                   | syllabus   |  |
|         | Applying                          | Perform all the necessary calculations through the relevant        |  |
| CO101.3 |                                   | numerical problems.  |  |
|         | Analyzing                         | Analyze the situation and decide the key financial as well as non- |  |
| CO101.4 |                                   | financial elements involved in the situation.                      |  |
| CO101.5 | Evaluating                        | Evaluate the financial impact of the decision                      |  |

|          | 102 GC – 02 Organizational Behaviour |   |  |
|----------|--------------------------------------|---|--|
| СО       | Cognitive<br>Abilities               | COURSE OUTCOMES   |  |
| G0.105.1 | Remembering                          | Describe the major theories, concepts, terms, models, frameworks,   |  |
| CO102.1  |                                      | and research findings in the field of organizational behavior       |  |
|          | Understanding                        | Explain the implications of organizational behavior from the        |  |
| CO102.2  |                                      | perspectives of employees, managers, leaders, and the organization  |  |
|          | Applying                             | Make Use of the Theories, Models, Principles, and Frameworks of     |  |
| CO102.3  |                                      | organizational behavior in specific organizational settings         |  |
|          | Analyzing                            | Construct the role of individuals, groups, managers, and leaders in |  |
|          |                                      | influencing how people behave and in influencing organizational     |  |
| CO102.4  |                                      | culture at large  |  |
|          | Evaluating                           | Formulate approaches to reorient individual, team, managerial, and  |  |
| CO102.5  |                                      | leadership behavior in order to achieve organizational goals.       |  |
|          | Creating                             | Elaborate Upon the challenges in shaping organizational behavior,   |  |
| CO102.6  |                                      | organizational culture, and organizational change.                  |  |

|         | 103 GC – 03 Economic Analysis for Business Decisions |   |  |
|---------|--|---|--|
| CO      | Cognitive  | COURSE OUTCOMES   |  |
|         | Abilities  |   |  |
| CO103.1 | Remembering  | Define the key terms in micro-economics   |  |
| CO103.2 | Understanding  | Explain the key terms in microeconomics, from a managerial perspective.   |  |
| 00100.2 | Applying   | Identify the various issues in an economics context and Demonstrate their significance from the perspective of business |  |
| CO103.3 |  | decision making   |  |
|         | Analyzing  | Examine the inter-relationships between various facets of microeconomics from the perspective of a consumer, firm,      |  |
| CO103.4 |  | industry, market, competition, and business cycles.   |  |
|         | Evaluating   | Develop critical thinking based on principles of microeconomics   |  |
| CO103.5 |  | for informed business decision making   |  |
|         | Creating   | Anticipate how other firms in an industry and consumers will  |  |
|         |  | respond to economic decisions made by a business, and how to  |  |
| CO103.6 |  | incorporate these responses into their own decisions  |  |

|         | 104 GC – 04 Business Research Methods |  |  |
|---------|---------------------------------------|--|--|
| CO      | Cognitive                             | COURSE OUTCOMES  |  |
|         | Abilities                             |  |  |
|         | Remembering                           | Define various concepts & terms associated with scientific business  |  |
| CO104.1 |                                       | research   |  |
|         | Understanding                         | Explain the terms and concepts used in all aspects of scientific     |  |
| CO104.2 |                                       | business research  |  |
|         | Applying                              | Make Use of scientific principles of research to SOLVE               |  |
| CO104.3 |                                       | contemporary business research problems                              |  |
|         | Analyzing                             | Examine the various facets of a research problem and Illustrate the  |  |
|         |                                       | relevant aspects of the research process from a data-driven decision |  |
| CO104.4 |                                       | perspective  |  |
|         | Evaluating                            | Judge the suitability of alternative research Designs, sampling      |  |
|         |                                       | Designs, data Collection instruments, and data analysis options in   |  |
|         |                                       | the context of a given real-life business research problem from a    |  |
| CO104.5 |                                       | data-driven decision perspective                                     |  |
|         | Creating                              | Formulate alternative research Designs, sampling Designs, data       |  |
|         |                                       | Collection instruments, testable hypotheses, data analysis           |  |
|         |                                       | strategies, and research reports to address real-life business       |  |
| CO104.6 |                                       | research problems  |  |

|         | 105 GC – 05 Basics of Marketing |   |  |
|---------|---------------------------------|---|--|
| СО      | Cognitive<br>Abilities          | COURSE OUTCOMES   |  |
| CO105.1 | Remembering                     | Apply marketing principles and theories to the demands of the marketing function and Practice in contemporary real-world scenarios  |  |
|         | Understanding                   | Examine and List marketing issues pertaining to segmentation, targeting and positioning, marketing environmental forces, consumer buying behavior, marketing mix, and Product Life Cycle in the context of real-world marketing offering (commodities,  |  |
| CO105.2 |                                 | goods, services, e-products/ e-services)  |  |
| CO105.3 | Applying                        | Explain the interrelationships between segmentation, targeting and positioning, marketing environment, consumer buying behavior, marketing mix, and Product Life Cycle with real-world examples   |  |
| CO105.4 | Analyzing                       | Discuss alternative approaches to segmentation, targeting and positioning, the marketing environment, consumer buying behavior, marketing mix, and Product Life Cycle in the context of real-world marketing offering (commodities, goods, services, e-products/ e-services.)                   |  |
| CO105.5 | Evaluating                      | Apply marketing principles and theories to the demands of the marketing function and Practice in contemporary real-world scenarios  |  |
| CO105.6 | Creating                        | Examine and List marketing issues pertaining to segmentation, targeting and positioning, marketing environmental forces, consumer buying behavior, marketing mix, and Product Life Cycle in the context of real-world marketing offering (commodities, goods, services, e-products/ e-services) |  |

| 106 GC – 06 Digital Business |               |  |
|------------------------------|---------------|--|
| CO                           | Cognitive     | COURSE OUTCOMES  |
|                              | Abilities     |  |
|                              | Remembering   | Enumerate various managerial competencies and approaches to        |
| CO106.1                      |               | management   |
|                              | Understanding | Explain the role and need for Planning, Organizing, Decision       |
| CO106.2                      |               | Making, and Controlling  |
|                              | Applying      | Make Use of the principles of goal setting and Planning for simple |
| CO106.3                      |               | as well as complex tasks and small projects                        |
|                              | Analyzing     | Compare and Contrast various organizational structures of a        |
|                              |               | variety of business and not-for-profit entities in a real-world    |
| CO106.4                      |               | context.   |
|                              | Evaluating    | Build a List of the decision making criteria Used by practicing    |
|                              |               | managers, leaders, and entrepreneurs in routine and non-routine    |
| CO106.5                      |               | decision-making situations and Evaluate and Explain the same       |
|                              | Creating      | Formulate and Discuss a basic controlling model in a real-life     |
| CO106.6                      |               | business, start-up, and not-for-profit organizational context      |

|         | 107 GE - UL - 01 Management Fundamentals |  |  |
|---------|--|--|--|
| CO      | Cognitive                                | COURSE OUTCOMES  |  |
|         | Abilities                                |  |  |
|         | Remembering                              | Enumerate various managerial competencies and approaches to        |  |
| CO107.1 |  | management   |  |
|         | Understanding                            | Explain the role and need for Planning, Organizing, Decision       |  |
| CO107.2 |  | Making, and Controlling  |  |
|         | Applying                                 | Make Use of the principles of goal setting and Planning for simple |  |
| CO107.3 |  | as well as complex tasks and small projects                        |  |
|         | Analyzing                                | Compare and Contrast various organizational structures of a        |  |
|         |  | variety of business and not-for-profit entities in a real-world    |  |
| CO107.4 |  | context.   |  |
|         | Evaluating                               | Build a List of the decision making criteria Used by practicing    |  |
|         |  | managers, leaders, and entrepreneurs in routine and non-routine    |  |
| CO107.5 |  | decision-making situations and Evaluate and Explain the same       |  |
|         | Creating                                 | Formulate and Discuss a basic controlling model in a real-life     |  |
| CO107.6 |  | business, start-up, and not-for-profit organizational context      |  |

|         | 109 GE - UL - 03 Entrepreneurship Development |   |  |
|---------|---|---|--|
| CO      | Cognitive                                     | COURSE OUTCOMES   |  |
|         | Abilities                                     |   |  |
|         | Remembering                                   | Define the key terms, List the Attributes and Characteristics of    |  |
|         |   | Entrepreneurs' features and Enumerate the Factors influencing       |  |
| CO109.1 |   | Entrepreneurship Growth.  |  |
|         | Understanding                                 | Discuss various theories of entrepreneurship and the                |  |
| CO109.2 |   | entrepreneurship Development ecosystem in the Indian context        |  |
|         | Applying                                      | Apply the theories of entrepreneurship and entrepreneurship         |  |
|         |   | Development framework to Analyze and Identify entrepreneurial       |  |
| CO109.3 |   | opportunities   |  |
|         | Analyzing                                     | Discriminate between potential options available for an             |  |
| CO109.4 |   | entrepreneur for embarking on establishing a Start-Up               |  |
|         | Evaluating                                    | Evaluate the startup ecosystem and the entrepreneurial              |  |
| CO109.5 |   | opportunities in light of the requirements of a business Plan       |  |
|         | Creating                                      | Create a business plan that captures entrepreneurs and a variety of |  |
|         |   | entrepreneur motivations, entrepreneur culture, sectoral            |  |
| CO109.6 |   | opportunities, and financing options                                |  |

|         | 111 GE - UL - 05 Legal Aspects of Business |  |  |
|---------|--|--|--|
| CO      | Cognitive                                  | COURSE OUTCOMES  |  |
|         | Abilities                                  |  |  |
| CO111.1 | Remembering                                | Describe the key terms involved in each Act                      |  |
| CO111.2 | Understanding                              | Summarize the key legal provisions of each Act                   |  |
| CO111.3 | Applying                                   | Illustrate the Use of the Acts in common business situations     |  |
|         | Analyzing                                  | Outline the various facets of basic case laws of each Act from a |  |
| CO111.4 |  | legal and managerial perspective                                 |  |
|         | Evaluating                                 | Develop critical thinking by making judgments related to the Use |  |
| CO111.5 |  | of various provisions of the Acts in business situations         |  |

|         | 113 GE - IL - 01 Verbal Communication Lab |   |  |
|---------|---|---|--|
| CO      | Cognitive                                 | COURSE OUTCOMES   |  |
|         | Abilities                                 |   |  |
|         | Remembering                               | Recognize the various elements of communication, channels of      |  |
| CO113.1 |   | communication, and barriers to effective communication            |  |
|         | Understanding                             | Express themselves effectively in routine and special real-world  |  |
| CO113.2 |   | business interactions   |  |
| CO113.3 | Applying                                  | Demonstrate appropriate use of body language                      |  |
|         | Analyzing                                 | Take Part in professional meetings, group Discussions, telephonic |  |
| CO113.4 |   | calls, elementary interviews, and public speaking activities      |  |
|         | Evaluating                                | Appraise the pros and cons of sample recorded verbal              |  |
| CO113.5 |   | communications in a business context                              |  |
|         | Creating                                  | Create and Deliver effective business presentations, using        |  |
| CO113.6 |   | appropriate technology tools, for common business situations      |  |

|         | 115 GE - IL - 03 Selling & Negotiation Skills Lab |   |  |
|---------|---|---|--|
| CO      | Cognitive   | COURSE OUTCOMES   |  |
|         | Abilities   |   |  |
| CO115.1 | Remembering                                       | Describe the various selling situations and selling types           |  |
|         | Understanding                                     | Outline the pre-sales work to be carried out by a professional      |  |
| CO115.2 |   | salesperson   |  |
|         | Applying  | Identify the key individuals involved in a real-world sales process |  |
| CO115.3 |   | for a real-world product/ service / e-product / e-service           |  |
|         | Analyzing   | Formulate a sales script for a real-world sales call for a product/ |  |
| CO115.4 |   | service / e product/e-service                                       |  |
|         | Evaluating  | Construct the pros and cons of sample real-world sales calls for a  |  |
| CO115.5 |   | product/ service / e-product / e-service                            |  |
|         | Creating  | Develop a sales proposal for a real-world product/ service / e-     |  |
| CO115.6 |   | product / e-service and for a real-world selling situation          |  |

| 116 GE - IL - 04 MS Excel |               |  |
|---------------------------|---------------|--|
| CO                        | Cognitive     | COURSE OUTCOMES  |
|                           | Abilities     |  |
|                           | Remembering   | Select appropriate menus and functions of MS Excel to Create,    |
|                           |               | Format, Import, Merge, Save, Print Spreadsheets & Charts using   |
| CO116.1                   |               | business data  |
|                           | Understanding | Show how to do basic troubleshooting and fix mistakes most       |
| CO116.2                   |               | people make when working with spreadsheets                       |
|                           | Applying      | Use various functions of MS Excel, Execute pivot table analysis, |
|                           |               | common (and powerful functions), and different types of lookups  |
| CO116.3                   |               | (vlookup, hlookup, and index/match)                              |
|                           | Analyzing     | Illustrate the Use of the most commonly Used data-manipulation   |
| CO116.4                   |               | commands in MS Excel   |
|                           | Evaluating    | Derive insights from multiple data sources in MS EXCEL and       |
| CO116.5                   |               | work with it to answer relevant business questions               |
|                           | Creating      | Create standard Excel Templates for routine business data        |
| CO116.6                   |               | management and analysis activities                               |